

**HOMELESS CONTINUUM OF CARE OF STARK COUNTY  
BOARD MEETING  
Tuesday, October 8, 2019  
9:30am at the Community Campus at Goodwill  
Meeting Minutes**

**Members Present**

Cheli Curran  
Lynne Dragomier  
Cathy Jennings  
Lisa Warden  
Danelle Lightner  
Rollin Seward  
Shirene Starn-Tapyrik  
Julie Sparks  
Beverly Lewis  
John Aller  
JoAnn Breedlove  
Shannon McMahan Williams

**Members Not Present**

Captain John Gabbard  
Kim Kroh  
Maria Heege  
Marty Chumney

**SHNI**

Marcie Bragg  
Melissa Terrell

**Guests**

Jennifer McIntosh  
Jennifer Keaton

**I. Welcome and Approval of May Meeting Minutes**

At 9:34 a.m., Marcie Bragg, Board Chair, called the meeting to order and welcomed everyone. Marcie welcomed guests Jennifer McIntosh and Jennifer Keaton of StarkMHAR Partner Solutions Homeless Navigation and thanked them for attending the HCCSC Board meeting to discuss the Ohio Data Warehouse.

**II. Conflict of Interest Reminder**

Marcie reminded the Board members of the conflict of interest policy.

**III. Review and Approval of the September 10, 2019 Meeting Minutes**

**Motion:** Marcie requested a motion to approve the Homeless Continuum of Care of Stark County Board meeting minutes for the month of August as presented. Shirene moved to approve. Lynne seconded and the motion was carried by a unanimous vote of all members present.

**IV. Discussion of the FY2019 CoC Program Competition**

The HCCSC's FY2019 Consolidated Application was submitted to the U.S. Department of Housing and Urban Development (HUD) on Friday, September 27<sup>th</sup>, 2019; this submission was three days prior to the HUD deadline. Marcie thanked everyone/agencies that contributed to the application responses. The HUD application submission included the Consolidated Application, Priority Listing and CoC Panning Grant; these documents were posted to the Starkcountyhomeless.org website for the HUD public posting requirement on September 24<sup>th</sup>, 2019. The Stark Housing Network, Inc. (SHNI) received 18 annual renewal project applications and five new project applications that will compete for the CoC bonus funding (general CoC bonus). The SHNI received one application for the domestic violence bonus funding in the amount of \$255,998, almost the total amount of funding that Stark is eligible to receive in domestic violence bonus funding through the FY2019 CoC Program competition. The Consolidated Application FY2018 and FY2019 comparisons were discussed. The FY2019 Consolidated Application emphasized the following concepts: trauma-informed care for domestic violence victims; move-on strategies; and linking the HCCSC's Strategic Plan to the System Performance Measures.

**V. Discussion and Approval of the 2019 HCCSC Strategic Plan** (See Attachment 1 & 2)

The Strategic Plan was presented to the Board at the August meeting to discuss any suggested goals for the HCCSC. The Systems Performance Committee (SPC) reviewed the Stella Performance (Stella P) and Stella Modeling (Stella M) tool outcomes. The last page in the of the Stella documents shows the housing investments required by end of year 2022 to end homelessness in Stark County. The Stella tools indicated that Stark Co. would need 138 rapid rehousing units and 240 permanent supportive housing units by end of 2022. The SPC recommended obtaining a solidified and Board approved plan to move forward with reaching this housing intervention investment goal. Marcie distributed a review of the unit/bed gains for CoC funded units over the past five years; the document accounts for CoC funded units but does not representat of all projects that utilize the Coordinated Entry System and the Homeless Management Information System (HMIS). Marcie discussed the FY2019 CoC Program competition and reported that if the HCCSC is awarded the FY2019 CoC Bonus funding (general CoC bonus) this would only add two additional permanent supportive housing units. If the HCCSC is awarded the FY2019 domestic violence bonus funding, this would add sixteen units and forty-eight beds to serve victims of domestic violence. The HCCSC Board recommended that he SPC review Stark’s housing portfolio for projects connected to the HMIS and Coordinated Entry to determine a more accurate unit and bed need.

**Discussion:** The Board members reviewed this information and recommended that the HCCSC check into additional funding streams and types of housing options to secure additional units. The Board had the following recommendations: Tax Credit; HOME Funds; Shared Housing; and Land banks.

**VI. Old Business**

**a) Discussion and Approval of Sharing HCCSC HMIS Data with the Ohio Data Warehouse**

The Ohio Data Warehouse (The Warehouse) intends to provide a cross-system analysis of services, trends and mobility patterns, and the ability to assess the impact of investments in housing and human services to inform funding and policy decisions on state and local levels. The data provided to The Warehouse will assist in identifying system gaps/opportunities for cross-system collaboration and educating the public, elected officials and other policy makers on the issues that affect the stability of households and communities. The Warehouse is partnered with the following agencies: Ohio Housing Finance Agency (OHFA); Ohio Development Services Agency (ODSA); and Ohio Department of Mental Health and Addiction Services (OMHAS). Jennifer McIntosh and Jennifer Keaton of StarkMHAR Partner Solutions Homeless Navigation updated the HCCSC Board on Ohio Data Warehouse conversations. During the previous meeting, Christina Shaynak-Diaz, StarkMHAR Partner Solutions attorney, joined the HCCSC Board meeting via conference call. Christina discussed her review of the data request and conversations she had with Katie Fallon Director of Housing Policy at OHFA. HCCSC Board members recommended that Christina Shaynak-Diaz add an attachment to Stark County’s agreement with the process, as understood from conversations between Christina and Katie, including specific language that was used in the conversation.

At 9:40am, John Aller joined the meeting.

Christina recommended that all parties acknowledge, and agree to the steps that were outlined in an email between Christina and Katie. Christina reported that the amendment would suffice, however, the process should be more accurately outlined in the data use agreement. The process outlined in the current agreement is not the process that was discussed by phone and email between Christina and Katie. Stark County has requested multiple times for documentation that authorizes the HCCSC to share this data and this information has not been provided. HCCSC partner agency, YWCA, received a grant agreement from the ODSA which placed a condition on the funding award that stated Stark County must intend to enter data into The Warehouse by June 2020; ODSA is stating that a response from the YWCA is needed by Friday, October 11<sup>th</sup>, 2019 to receive the ODSA award.

**Motion:** The Homeless Continuum of Care of Stark County Board is authorizing the Board chair to sign a letter to the Ohio Development Services Agency to confirm that Stark County has agreed to summit data to the Ohio Data Warehouse by June 2020. Julie motioned to approve. Cheli seconded the motion and the motion was carried

by a vote of all members present except John Aller and Cathy Jennings, whom abstained. Both John and Cathy abstained from the vote to avoid a conflict of interest.

**VII. New Business**

- i. Julie Sparks, ICAN Housing, shared photos from the ribbon cutting at Arbor Ridge on October 2<sup>nd</sup>, 2019. Julie also spoke about the Girl Scouts of America sponsoring a room at Arbor Ridge.
- ii. The Domestic Violence Project, Inc. (DVPI), will be have a “Take Back the Night” event Thursday, October 11, 2019 from 5:30-8:30 PM at the Cultural Center for the Arts in downtown Canton, Stark County.

**VIII. Adjournment**

With no further business to be discussed, at 11:00am, the meeting adjourned.



**HOMELESS CONTINUUM OF CARE OF STARK COUNTY**  
**Stark County Strategic Plan Worksheet**

**Cross-Cutting Objectives**

Action Area	Objective	Policy, Funding, or Practice Change?	Timeline and Measure of Success	Person(s) or Organization(s) Responsible
Affordable Housing: Increase Supply of Safe, Quality Affordable Housing in Stark County	<ol style="list-style-type: none"> <li>Partner with City and County to leverage CDBG funding to improve safety and quality of existing affordable housing units. Educate landlords on how to access funding.</li> <li>Create a set-aside in new developments and/or developer fee to establish a Stark County Housing Trust that will increase quality affordable housing units in the County.</li> <li>Inventory current affordable housing units.</li> </ol>	Funding, Policy, and Practice	<ul style="list-style-type: none"> <li>Increase exits to mainstream affordable housing units by 5% per year beginning in 2020.</li> <li>100 affordable units are preserved or created each year beginning in 2020.</li> <li>Inventory is available and accessible by 2020. (Note: OHFA has a published list of affordable units by County)</li> </ul>	Community collaboration including Stark Housing Network, CoC Board and providers, County and entitlement cities, banks, land bank, Habitat for Humanity, health department, SMHA.
Data and Accountability	<ol style="list-style-type: none"> <li>Increase capacity and use of data to improve system responses including data entry and extraction.</li> </ol>	Policy and Practice	<ul style="list-style-type: none"> <li>Incorporation of additional benchmarks</li> <li>Production of at least annual dashboard reports to the community.</li> </ul>	HMIS lead agency, CoC providers.
Employment	<ol style="list-style-type: none"> <li>Increase employment income among all adults in housing programs through the CoC.</li> <li>Offer work experience opportunities for individuals who have low skills and no work history.</li> <li>Include employability factors in housing assessment and conduct joint referrals to housing and workforce system through crisis response programs.</li> </ol>	Policy and Practice	<ul style="list-style-type: none"> <li>Facilitate discussion with Workforce partners to explore employment assessment by 12/31/2019.</li> <li>Explore and/or implement assessment tools and referral structure by 7/1/21.</li> </ul>	Workforce Board, HMIS, and CoC Providers



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**Stark County Strategic Plan Worksheet**

Group Name: **Families**

Action Area	Objective	Policy, Funding, or Practice Change?	Timeline and Measure of Success	Person(s) or Organization(s) Responsible
Housing Intervention investments	<ol style="list-style-type: none"> <li>1. Create 18 Rapid Rehousing slots for families exiting shelter.</li> <li>2. Develop or secure 27 more supportive housing units for families.</li> </ol>	Funding, Policy, and Practice	<ul style="list-style-type: none"> <li>• New units in the pipeline or operational by 2022.</li> <li>• New RRH slots through CoC bonus or by reducing length of stay in RRH (i.e. more families can be served if LoS is shorter) due to higher need families served in new PSH units. (2022)</li> </ul>	Stark Housing Network, CoC providers, SMHA, private funders
Targeting Housing Interventions and Reducing Recidivism	<ol style="list-style-type: none"> <li>1. Analyze recidivism data from RRH to identify trends and opportunities for improvement; determine if scoring tools are effectively matching families to appropriate interventions.</li> <li>2. Sustain and/or expand local diversion program that is effectively serving 65 households per month.</li> <li>3. Provide fair housing training to tenants as part of the diversion and rapid rehousing programs.</li> </ol>	Practice and Funding	<ul style="list-style-type: none"> <li>• Reduce recidivism by 30% by 2022.</li> <li>• Divert 40% of households seeking shelter annually beginning in 2020 (FY or CY?).</li> <li>• 100 families (households or persons) per year participate in fair housing trainings.</li> </ul>	Stark Housing Network, local funders, Fair Housing



**HOMELESS CONTINUUM OF CARE OF STARK COUNTY**  
**Stark County Strategic Plan Worksheet**

Workgroup: **Veterans**

Action Area	Objective	Policy, Funding, or Practice Change?	Timeline and Measure of Success	Person(s) or Organization(s) Responsible
Data Sharing	<ol style="list-style-type: none"> <li>1. Improve data sharing between the VA and CoC providers.</li> <li>2. Update veteran coordinated entry processes.</li> </ol>	Policy and Practice	<ul style="list-style-type: none"> <li>• VA gains access to HMIS by 10/1/19</li> <li>• VA will participate in CoC By Name List review by 10/1/19.</li> </ul>	VA and Coordinated Entry Specialist
Housing Intervention Investments	<ol style="list-style-type: none"> <li>1. Increase Rapid Rehousing slots by 4/year.</li> <li>2. Increase PSH units by 52 (15% of identified PSH need) over three years for non-VA eligible veterans.</li> <li>3. Implement diversion practices among veterans seeking RRH and/or shelter</li> </ol>	Practice and funding	<ul style="list-style-type: none"> <li>• Monthly monitoring through By Name List to assess and maximize utilization.</li> <li>• Produce reports from HMIS to determine utilization.</li> <li>• 52 units in operation or added to the pipeline by 2022.</li> <li>• 10% veterans seeking shelter or RRH are diverted each year beginning 10/1/19</li> </ul>	VA, CoC, and SMHA

Workgroup: **Single Adults**

Action Area	Objective	Policy, Funding, or Practice Change?	Timeline and Measure of Success	Person(s) or Organization(s) Responsible
Housing Interventions Investment	<ol style="list-style-type: none"> <li>1. Increase PSH capacity by 137 units over three years to serve non-chronic, high need single adults.</li> </ol>	Funding	<ul style="list-style-type: none"> <li>• New PSH units added to the pipeline or operational by 2022.</li> </ul>	CoC, local providers, and SMHA



**HOMELESS CONTINUUM OF CARE OF STARK COUNTY**  
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	2. Increase RRH capacity for single adults by 89 slots over three years.		<ul style="list-style-type: none"> <li>New RRH slots in operation by 2022.</li> </ul>	
Diversion	<ol style="list-style-type: none"> <li>Offer outreach and engagement to individuals outside PATH eligibility, including through peers.</li> <li>Partner with faith based and community partners to coordinate outreach and engagement efforts and leverage external sources for rent, deposits, utilities, etc.</li> </ol>	Funding and practice	<ul style="list-style-type: none"> <li>Non-PATH outreach commences by 7/1/20.</li> <li>Diversion increases to 20% by 7/1/20.</li> </ul>	CoC, local providers, faith community, County and entitlement cities.

Workgroup: **Youth**

Action Area	Objective	Policy, Funding, or Practice Change?	Timeline and Measure of Success	Person(s) or Organization(s) Responsible
Housing Intervention Investments	<ol style="list-style-type: none"> <li>Increase Youth-specific PSH units by 24 over three years.</li> <li>Increase RRH slots for youth by 5/year or 15 in three years.</li> </ol>	Funding or Policy	<ul style="list-style-type: none"> <li>PSH units added to the pipeline or operational by 2022.</li> <li>RRH slots available by 2022.</li> </ul>	CoC, <b>DSA</b> , and local providers.
Shelter Service Enhancements	<ol style="list-style-type: none"> <li>Increase youth-specific services available in shelter programs.</li> <li>Increase communication and involvement between DYS, JFS, and Family Courts.</li> </ol>	Funding and Practice	<ul style="list-style-type: none"> <li>Decrease percentage of youth in ES only without exiting to permanent destinations by 5% per year.</li> <li>Reduce recidivism to shelter annually by 3%/year.</li> </ul>	State of Ohio, CoC, JFS, Family Courts, DYS, and local providers



**HOMELESS CONTINUUM OF CARE OF STARK COUNTY**  
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Workgroup: **Chronic**

Action Area	Objective	Policy, Funding, or Practice Change?	Timeline and Measure of Success	Person(s) or Organization(s) Responsible
Housing Prioritization	1. Identify and prioritize for PSH individuals with at least 9 months documented homelessness and high SPDAT scores.	Practice	<ul style="list-style-type: none"> <li>End Chronic Homelessness by 2020</li> </ul>	CoC and local providers

**TOTAL: Housing Intervention Investments Required by End of Year 2022 to END HOMELESSNESS in Stark County**

Subpopulation	Rapid Rehousing Units	Permanent Supportive Housing Units
Families	18	27
Veterans	16	52
Singles	89	137
Youth	15	24
<b>TOTAL UNIT NEED TO END HOMELESSNESS BY 2022</b>	<b>138</b>	<b>240</b>



2014-2018 CoC Funded Units and Beds					
2014		Units	Beds	PSH	Renewal or New
ACF	A-First	12	36	PSH	Renewal
ICAN	Housing First	6	6	PSH	Renewal
ICAN	Supported Apartments	29	29	PSH	Renewal
ICAN	Veteran Supported Apartments	7	7	PSH	Renewal
ICAN	West Park Apartments	16	16	PSH	Renewal
SMHA	Gateway House II	6	6	PSH	Renewal
SMHA	Shelter Plus Care SRA	25	25	PSH	Renewal
SMHA	Shelter Plus Care TRA	65	85	PSH	Renewal
SMHA	Shelter Plus Care PRA Samaritain	19	19	PSH	Renewal
<b>TOTAL</b>		<b>185</b>	<b>229</b>		

2014		Units	Beds	RRH	Renewal or New
YWCA	STARR	42	62	RRH	Renewal
YWCA	STARR II	20	45	RRH	NEW
YWCA	STARR III	7	21	RRH	NEW
<b>TOTAL</b>		<b>69</b>	<b>128</b>		

2014		Units	Beds	TH	Renewal or New
ACF	Transitional Housing	15	45	TH	Renewal
YWCA	New Beginnings	8	9	TH	Renewal
<b>TOTAL</b>		<b>23</b>	<b>54</b>		

<b>2013 Total Units and Beds</b>	250	345
<b>Total New Units and Beds - RRH</b>	27	66
<b>2014 TOTAL UNITS AND BEDS</b>	<b>277</b>	<b>411</b>

2014-2018 CoC Funded Units and Beds					
2015		Units	Beds	PSH	Renewal or New
ACF	A-First	12	36	PSH	Renewal
ACF	SOHO Bonus	15	15	PSH	NEW
ACF	SOHO PSH 2015	15	45	PSH	Renewal TH to PSH
ICAN	Basic Accomodations	20	20	PSH	Renewal SH to PSH
ICAN	Housing First	6	6	PSH	Renewal
ICAN	Supported Apartments	29	29	PSH	Renewal
ICAN	Veteran Supported Apartments	7	7	PSH	Renewal
ICAN	West Park Apartments	16	16	PSH	Renewal
SMHA	Gateway House II	6	6	PSH	Renewal
SMHA	Shelter Plus Care SRA	25	25	PSH	Renewal
SMHA	Shelter Plus Care TRA	65	85	PSH	Renewal
SMHA	Shelter Plus Care MHR SB	6	6	PSH	NEW/Renewal
SMHA	Shelter Plus Care PRA Samaritain	19	19	PSH	Renewal
YWCA	New Beginnings	8	9	PSH	Renewal TH to PSH
<b>TOTAL</b>		249	324		

2015		Units	Beds	RRH	Renewal or New
YWCA	STARR	42	62	RRH	Renewal
YWCA	STARR II	20	45	RRH	Renewal
YWCA	STARR III	7	21	RRH	Renewal
<b>TOTAL</b>		69	128		

<b>2014 Total Units and Beds</b>	277	411
<b>Total New Units and Beds - PSH</b>	21	21
<b>*Total Units and Beds TH converted to PSH</b>	23	54
<b>2015 TOTAL UNITS AND BEDS</b>	321	486

Data Presented for Discussion at the 10.8.2019 HCCSC Board Meeting

Data Source: FY2014-2018 Department of Housing and Urban Development Continuum of Care Program Funding Awards;

FY2014-FY2018 Continuum of Care Local Applications; FY2014-FY2018 Department of Housing and Urban Development eSNAPS Applications

2014-2018 CoC Funded Units and Beds					
2016		Units	Beds	PSH	Renewal or New
ACF	A-First	12	36	PSH	Renewal
ACF	B-First	10	30	PSH	*Renewal
ACF	SOHO Bonus	15	15	PSH	Renewal
ACF	SOHO PSH 2015	15	45	PSH	Renewal
ICAN	Basic Accomodations	20	20	PSH	Renewal
ICAN	Housing First / Veteran Supported Apart. -	13	13	PSH	Renewal
ICAN	Supported Apartments	29	29	PSH	Renewal
ICAN	West Park Apartments	16	16	PSH	Renewal
SMHA	Gateway House II	6	6	PSH	Renewal
ICAN	Shelter Plus Care SRA	25	25	PSH	Renewal
SMHA	Shelter Plus Care TRA	65	85	PSH	Renewal
SMHA	Shelter Plus Care MHRSB	6	6	PSH	Renewal
SMHA	Shelter Plus Care PRA Samaritain	19	19	PSH	Renewal
YWCA	New Beginnings	8	9	PSH	Renewal
<b>TOTAL</b>		259	354		

2016		Units	Beds	RRH	Renewal or New
ICAN	Rapid Rehousing I	9	22	RRH	NEW
ICAN	Rapid Rehousing II	1	3	RRH	NEW
YWCA	STARR	42	62	RRH	Renewal
YWCA	STARR II	20	45	RRH	Renewal
YWCA	STARR III	7	21	RRH	Renewal
<b>TOTAL</b>		79	153		

<b>2015 Total Units and Beds</b>	321	486
<b>Total New Units and Beds - RRH</b>	10	25
<b>Total New Units and Beds - PSH</b>	10	30
<b>2016 TOTAL UNITS AND BEDS</b>	341	541

Data Presented for Discussion at the 10.8.2019 HCCSC Board Meeting

Data Source: FY2014-2018 Department of Housing and Urban Development Continuum of Care Program Funding Awards;

FY2014-FY2018 Continuum of Care Local Applications; FY2014-FY2018 Department of Housing and Urban Development eSNAPS Applications

2014-2018 CoC Funded Units and Beds					
2017		Units	Beds	PSH	Renewal or New
ACF	A-First	12	36	PSH	Renewal
ACF	B-First	10	30	PSH	Renewal
ACF	SOHO Bonus	15	15	PSH	Renewal
ACF	SOHO PSH 2015	15	45	PSH	Renewal
ICAN	Basic Accomodations	20	20	PSH	Renewal
ICAN	Housing First Leasing Assistance	13	13	PSH	Renewal
ICAN	Supported Apartments	29	29	PSH	Renewal
ICAN	West Park Apartments	16	16	PSH	Renewal
ICAN	Shelter Plus Care SRA	25	25	PSH	Renewal
SMHA	Gateway House II - SPC PRA Samaritain Me	25	25	PSH	Renewal
SMHA	Hunter House	7	7	PSH	NEW / RENEWAL
SMHA	Shelter Plus Care TRA	65	85	PSH	Renewal
SMHA	Shelter Plus Care MHR SB	6	6	PSH	Renewal
YWCA	New Beginnings	8	9	PSH	Renewal
<b>TOTAL</b>		<b>266</b>	<b>361</b>		

2017		Units	Beds	RRH	Renewal or New
ICAN	Rapid Rehousing I	9	22	RRH	Renewal
ICAN	Rapid Rehousing II	1	3	RRH	Renewal
ICAN	Rapid Rehousing Expansion I	5	14	RRH	NEW
YWCA	STARR	42	62	RRH	Renewal
YWCA	STARR II - STARR III Merged	27	66	RRH	Renewal
<b>TOTAL</b>		<b>84</b>	<b>167</b>		

<b>2016 Total Units and Beds</b>	341	541
<b>Total New Units and Beds -PSH</b>	7	7
<b>Total New Units and Beds -RRH</b>	5	14
<b>2017 TOTAL UNITS AND BEDS</b>	<b>353</b>	<b>562</b>

Data Presented for Discussion at the 10.8.2019 HCCSC Board Meeting

Data Source: FY2014-2018 Department of Housing and Urban Development Continuum of Care Program Funding Awards;

FY2014-FY2018 Continuum of Care Local Applications; FY2014-FY2018 Department of Housing and Urban Development eSNAPS Applications

2014-2018 CoC Funded Units and Beds					
2018		Units	Beds	PSH	Renewal or New
ACF	A-First	12	36	PSH	Renewal
ACF	B-First	10	30	PSH	Renewal
ACF	SOHO Bonus	15	15	PSH	Renewal
ACF	SOHO PSH 2015	15	45	PSH	Renewal
ICAN	Basic Accomodations	20	20	PSH	Renewal
ICAN	Housing First Leasing Assistance -Supporte	42	42	PSH	Renewal
ICAN	West Park Apartments	16	16	PSH	Renewal
ICAN	Shelter Plus Care SRA	25	25	PSH	Renewal
SMHA	Gateway House II	25	25	PSH	Renewal
SMHA	Hunter House	7	7	PSH	Renewal
SMHA	Shelter Plus Care TRA	65	85	PSH	Renewal
SMHA	Shelter Plus Care MHR SB	6	6	PSH	Renewal
YWCA	New Beginnings	8	9	PSH	Renewal
<b>TOTAL</b>		<b>266</b>	<b>361</b>		

2018		Units	Beds	RRH	Renewal or New
ICAN	Rapid Rehousing Expansion I - RRH I & II M	15	39	RRH	Renewal
YWCA	STARR	42	62	RRH	Renewal
YWCA	STARR II	27	66	RRH	Renewal
<b>TOTAL</b>		<b>84</b>	<b>167</b>		

<b>2017 Total Units and Beds</b>	353	562
<b>Total New Units and Beds -PSH</b>	0	0
<b>Total New Units and Beds -RRH</b>	0	0
<b>2018 TOTAL UNITS AND BEDS</b>	<b>353</b>	<b>562</b>

<b>2014-2015 Total Increase - 2 Years</b>	<b>Units</b>	<b>Beds</b>
PSH	44	75
RRH	27	66
<b>Total Increase</b>	<b>71</b>	<b>141</b>

<b>2016-2018 Total Increase - 3 Years</b>	<b>Units</b>	<b>Beds</b>
PSH	17	37
RRH	15	39
<b>Total Increase</b>	<b>32</b>	<b>76</b>

<b>2014-2018 Total Increase - 5 Years</b>	<b>Units</b>	<b>Beds</b>
PSH	61	112
*Transitional Housing converted to PSH	23	54
<b>PSH Net Chnages</b>	<b>38</b>	<b>58</b>
<b>RRH</b>	<b>42</b>	<b>105</b>
<b>Total Increase</b>	<b>164</b>	<b>329</b>
<b>Netchange</b>	<b>141</b>	<b>275</b>